

INVESTING FOR TOMORROW

2014 INVESTMENT HIGHLIGHTS CITY MANAGER'S RECOMMENDED 2015 INVESTMENT PLAN

CITY COMMISSION WORK SESSION
JANUARY 28, 2015





WHAT ARE THE CITY'S INVESTMENTS?

1. **Infrastructure, facilities and other improvements** that provide services to the public, usually with benefits to the community at large as well as the direct user.

Examples: roads, bridges, right-of-way, public parks, police/fire stations and recreation facilities.

2. **Vehicles, equipment, technology and other assets** that allow for the efficient and safe delivery of public services.

Examples: police cruisers, lawn mowers, data servers and radios.

3. **Economic and neighborhood development** that supports job creation, neighborhood revitalization and community satisfaction.





INVESTMENT GOALS

1. Protect People (Safety & Environment)
2. Foster Economic Vitality and Quality of Life in the City
3. Promote Property Values
4. Support and Maintain Service Levels
5. Increase Efficiencies
6. Provide a High Level of Customer Service
7. Meet Legislative Mandates



VALUE OF CITY-OWNED CAPITAL ASSETS



2013 (In Millions, Net of Depreciation)

Asset Category	Governmental Activities	Business Activities	Total
Land	69.69	42.97	112.65
Building Improvements	68.47	131.95	200.42
Other Improvements	15.90	254.36	270.26
Infrastructure & ROW	236.47	0.00	236.47
Construction In Progress	12.31	42.89	55.20
Total	\$402.84	\$472.16	\$875.00

FACTOID:

-The replacement costs for City-Owned infrastructure (Governmental Activities) is over \$2 billion.

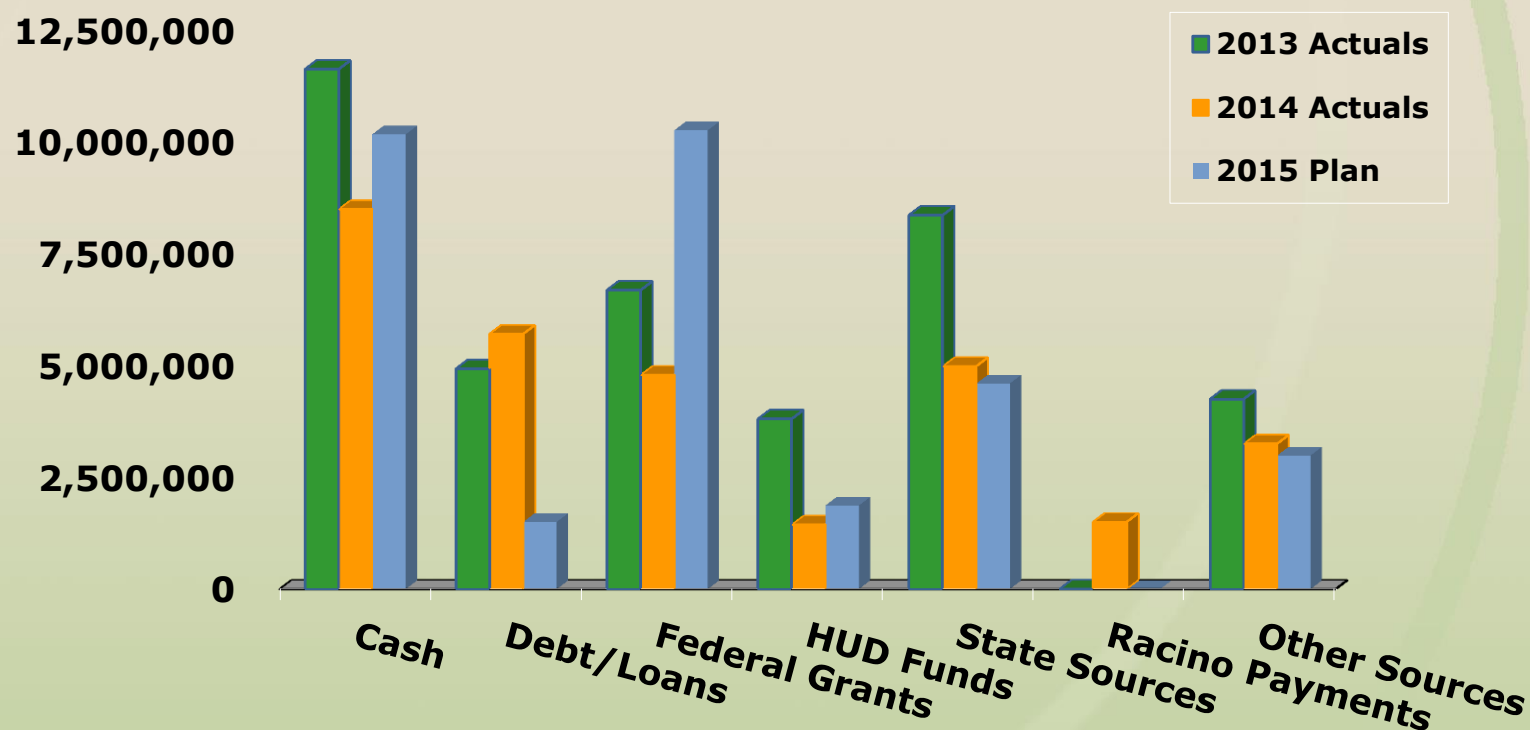




INVESTMENTS

2013 & 2014 ACTUALS AND 2015 PLAN

Sources

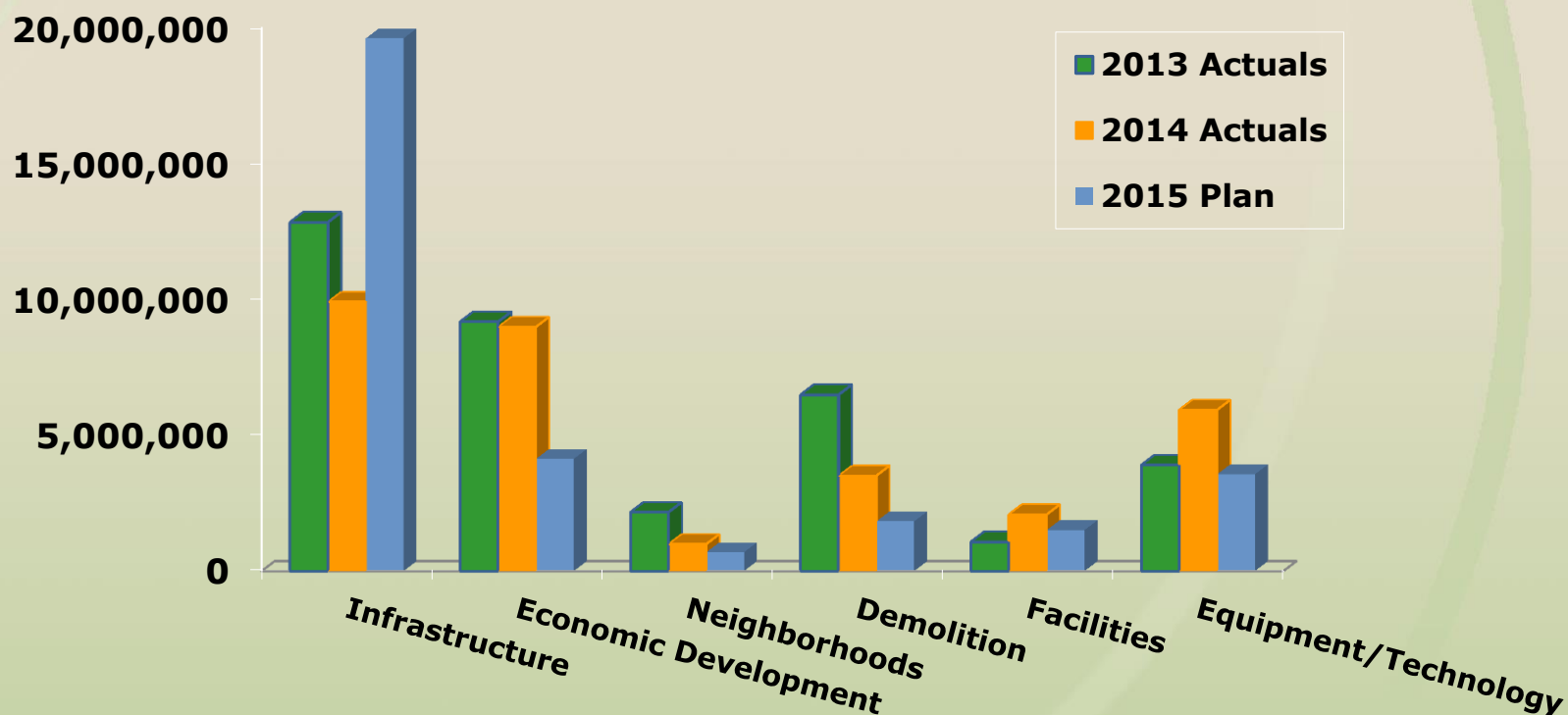




INVESTMENTS

2013 & 2014 ACTUALS AND 2015 PLAN

Uses





INVESTMENTS

2013 & 2014 ACTUALS AND 2015 SOURCES OVERVIEW

Sources	2013 Actuals	2014 Actuals	2015 Plan
Cash	11,613,913	8,485,844	10,159,400
Debt/Loans	4,921,600	5,700,000	1,500,000
Federal Grants	6,679,745	4,784,766	10,250,000
HUD Funds	3,801,687	1,438,366	1,865,000
State Sources	8,355,234	4,978,376	4,592,000
Racino Payments	0	1,500,000	0
Other Sources	4,244,923	3,245,821	2,983,800
Total	\$39,617,102	\$30,133,174	\$31,350,200





Investments

2013 & 2014 Actuals and 2015 Uses Overview

Uses	2013 Actuals	2014 Actuals	2015 Plan
Infrastructure	12,852,464	9,919,425	19,626,300
Economic Development	9,186,757	8,995,447	4,130,800
Neighborhoods	2,164,395	990,870	690,000
Demolition	6,496,119	3,512,851	1,830,000
Facilities	1,072,027	2,084,472	1,510,000
Equipment/Technology	3,900,711	5,937,374	3,563,100
Total	\$35,672,472	\$31,440,439	\$31,350,200





2014 INVESTMENT HIGHLIGHTS

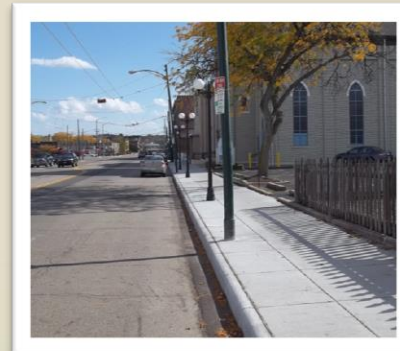




2014 INVESTMENT HIGHLIGHTS INFRASTRUCTURE

\$20.1M PROGRAMMED AND \$9.9M SPENT

1. Wayne Ave Trans. Enhancement
2. Smithville Reconstruction Phase 1
3. Smithville Reconstruction Phase 2
4. Smithville Reconstruction Phase 4
5. South Main Widening
6. Keowee St. Road Reconstruction
7. Bikeway Ramps at Fifth Street
8. Watervliet Trans. Enhancement
9. City-wide Bus Pad Replacement
10. Thoroughfare Resurfacing
11. Residential & Alley Resurfacing
12. eRoad Pavement Condition Analysis
13. LED Street Light Replacement



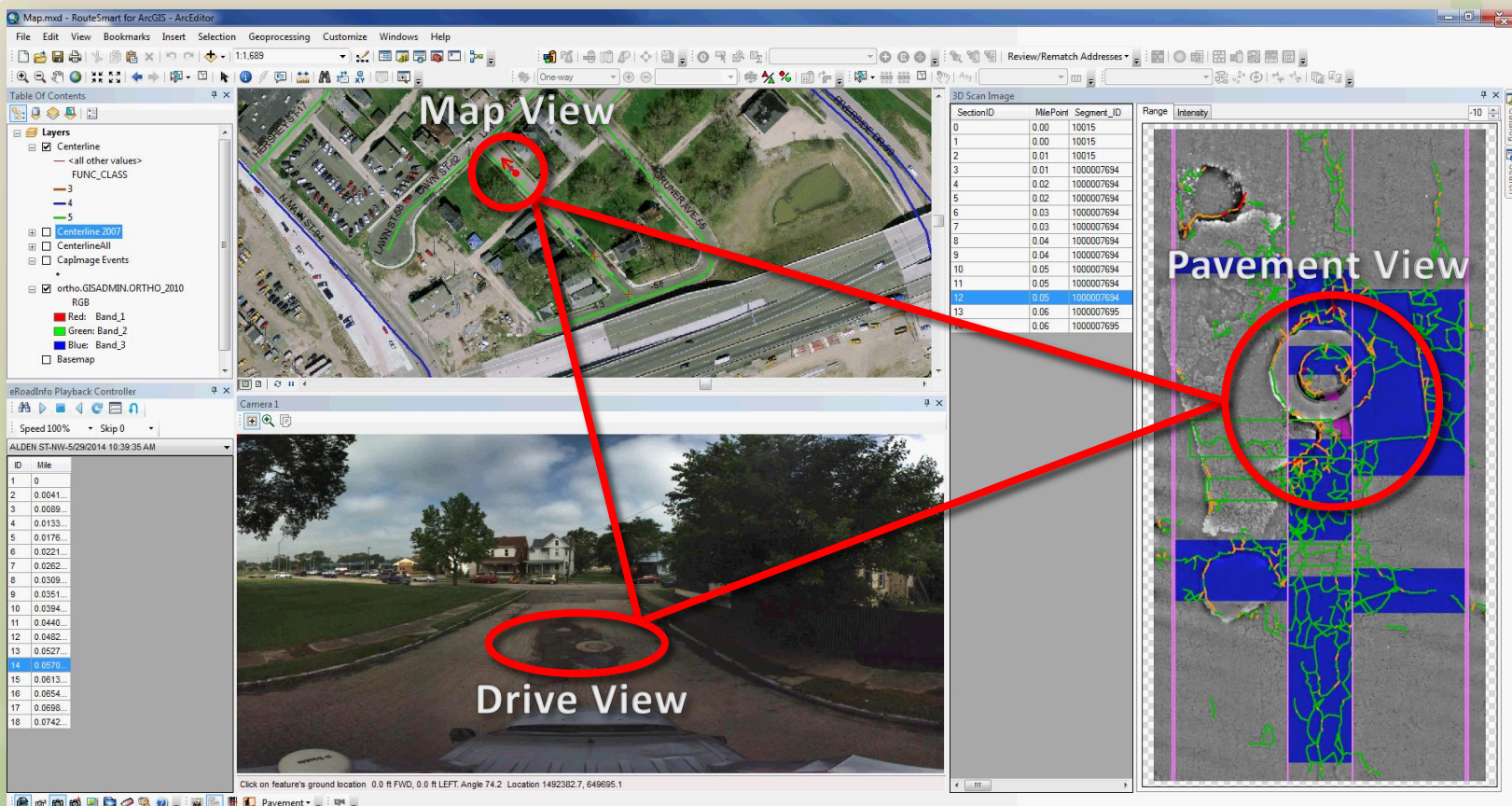
Project Name	Project Number	Project Description	Project Status	Project Cost
Wayne Ave Trans. Enhancement	1	Wayne Ave Trans. Enhancement	Completed	\$1,000,000
Smithville Reconstruction Phase 1	2	Smithville Reconstruction Phase 1	In Progress	\$2,000,000
Smithville Reconstruction Phase 2	3	Smithville Reconstruction Phase 2	In Progress	\$2,000,000
Smithville Reconstruction Phase 4	4	Smithville Reconstruction Phase 4	In Progress	\$2,000,000
South Main Widening	5	South Main Widening	In Progress	\$2,000,000
Keowee St. Road Reconstruction	6	Keowee St. Road Reconstruction	In Progress	\$2,000,000
Bikeway Ramps at Fifth Street	7	Bikeway Ramps at Fifth Street	Completed	\$1,000,000
Watervliet Trans. Enhancement	8	Watervliet Trans. Enhancement	In Progress	\$2,000,000
City-wide Bus Pad Replacement	9	City-wide Bus Pad Replacement	In Progress	\$2,000,000
Thoroughfare Resurfacing	10	Thoroughfare Resurfacing	In Progress	\$2,000,000
Residential & Alley Resurfacing	11	Residential & Alley Resurfacing	In Progress	\$2,000,000
eRoad Pavement Condition Analysis	12	eRoad Pavement Condition Analysis	In Progress	\$2,000,000
LED Street Light Replacement	13	LED Street Light Replacement	In Progress	\$2,000,000

PAID
originals wanted

2014 INVESTMENT HIGHLIGHTS

ROAD RESURFACING - \$2.8M Programmed

eRoad Info Pavement Management Software

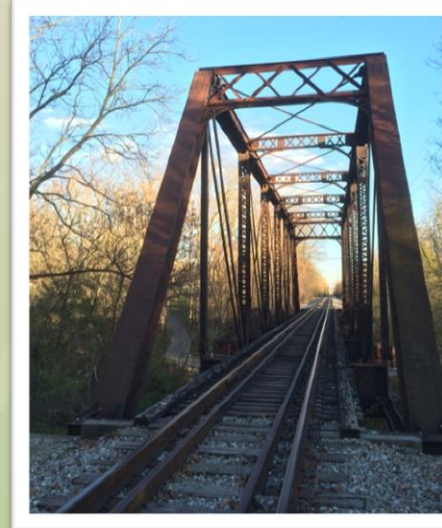


2014 INVESTMENT HIGHLIGHTS

ECONOMIC DEVELOPMENT \$9.0M



1. Development Projects
2. EDGE Projects
 - a. Creative Foam
 - b. idX Dayton
3. Goodwill Easter Seals
4. Northwest Rail Line Improvement



PATENTED
originals wanted

2014 INVESTMENT HIGHLIGHTS

NEIGHBORHOODS \$4.5M



1. Demolition
2. Fairview Family Fitness
Park Construction
3. Real Estate Acquisition
Program (REAP) and
LotLinks
4. Tree Replacement
5. Mini Grants



PARK IMPROVEMENTS HIGHLIGHTS



\$1 million, 2 - year park facility improvement plan.

Phase 1

1. Arlington
2. Belmont
3. Burkham
4. Burkhardt
5. Jane Newcom
6. Princeton
7. Residence Park
8. Stuart Patterson

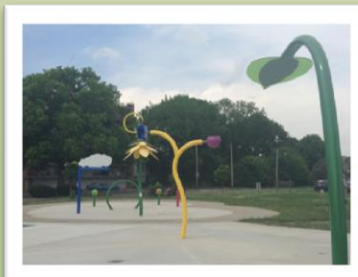
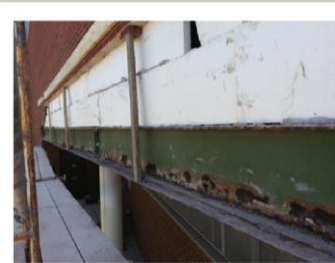


2014 INVESTMENT HIGHLIGHTS

FACILITIES \$2.1M



1. One Stop – Boiler & Heater Coil Replacements
2. Transportation Center Elevator Electric Upgrade
3. Perimeter Door Replacement Program – Various City Buildings
4. Special Investigations Improvements
5. City Hall – Remodel of Purchasing
6. Lohrey Recreation Center Improvements
7. Sunrise Center – Brick and Lintel Replacement
8. Cellular Monitoring Equipment Installations City Wide
9. Waste Collection – Facility Brick/Tuck-Point Repair
10. WPOD – Parking, Perimeter Fencing and Gates
11. Building 7 (Central Garage) Roofs
12. GDRC Fitness Equipment
13. Pool Demolition and Spray Park Improvements



DAYTON
PATENTED
originals wanted

2014 INVESTMENT HIGHLIGHTS

EQUIPMENT & TECHNOLOGY \$5.9M



Central Services

1. Aerial Two-Man/Scissor Lift
2. PCs and Thin Clients
3. VoIP System
4. Replacement of end of life hardware and infrastructure



Police

1. Cruisers and Upfitting (10)
2. Unmarked Vehicles (9)
3. Mobile Data Computers (MDCs), Docks, and Misc. Equipment
4. Handheld and Mobile In-Car Radios (40 each)
5. Various NetMotion Licenses



Fire

1. 100 Foot Ladder Truck

Public Works

1. Crane Truck: Tandem Axle/80 Foot Boom
2. Riding Mowers (6)
3. Rear Loading CNG Trash Truck





2015 RECOMMENDED INVESTMENTS

2015 INVESTMENT PLAN

CASH AND DEBT



Cash Investments -- \$10.2M:

1. \$7.6M Sourced from 2015 General Fund Budget
2. \$1.6M from 2014 Year-End General Fund Transfers
3. \$1.0M Prior Year Funds

G.O. Debt and OPWC Loans -- \$1.5M:

1. Over Last 3-Years Shifted 0.5 Mills to Bond Retirement
2. \$1M Issued in 2012 for Pool Renovations
3. \$500,000 in 0% OPWC Loans



ANNUAL CASH/DEBT INVESTMENT NEEDS

(MAINTENANCE LEVEL, IN MILLIONS)



1. Asphalt Resurfacing	\$ 5.0
2. Local Matches for Transportation	2.0
3. City Facilities/Recreation	2.2
4. Fire Facilities	0.8
5. Other Departments	1.0
6. Demolition	2.0
7. Equipment	4.0
8. Technology	4.0
9. Development	3.0

Total	\$24.0M
--------------	----------------

Investments Sourced from 2015 Budget	\$7.6M
---	---------------



2015 INVESTMENT PLAN

Total Sources



Cash Investments	\$10.2M
G.O. Debt and OPWC Loans	\$ 1.5M
Subtotal City Sources	\$11.6M
Other Sources	\$19.7M
Total Investments	\$31.4M
Leverage – Other to City Sources	1.7 : 1

Note: The City seeks to maximize its investments by seeking grant funding wherever possible.



2015 INVESTMENT PLAN

INFRASTRUCTURE



1. Webster Street Bridge Replacement
2. Smithville Road Reconstruction Phase 3
3. Warren Street Reconstruction
4. Hillcrest Avenue Sidewalk Installation (SRTS)
5. Bus Pad Replacement
6. Broadway Bikeway Ramp (SRTS)
7. Water Street Rebuild
8. Various Design Projects
9. Salem Avenue Bridge Transportation Enhancements
10. LED Street Lights
11. Thoroughfare, Residential, & Alley Resurfacing



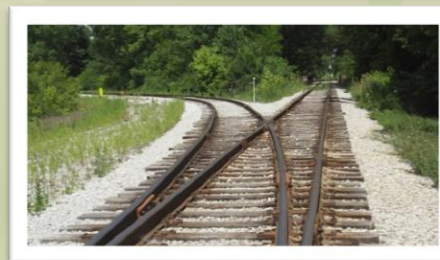
Sources For:	2015	Cash	Debt	OPWC Loan	Federal Grant	State Sources	CDBG	Other	Total
Infrastructure	\$19,626,300	2,696,300	0	500,000	10,250,000	4,592,000	900,000	688,000	\$19,626,300

2015 INVESTMENT PLAN

ECONOMIC DEVELOPMENT



1. Development Projects
2. EDGE Projects
 - a. PSA Airlines
 - b. Water Street
3. Kettering Center
4. Railroad Maintenance



Sources For:	2015	Cash	Debt	OPWC Loan	Federal Grant	State Sources	CDBG	Other	Total
Economic Development	\$4,130,800	2,540,000	0	0	0	0	0	1,590,800	\$4,130,800

2015 INVESTMENT PLAN NEIGHBORHOODS



1. Demolition
2. Park Facility Improvements Phase 2
3. Tree Replacement
4. Mini Grants

Note: The City has been allocated an additional \$4 million for demolition that will be processed through the County Landbank from TARP funding.



Sources For:	2015	Cash	Debt	OPWC Loan	Federal Grant	State Sources	CDBG	Other	Total
Neighborhoods	\$2,520,000	940,000	0	0	0	0	875,000	705,000	\$2,520,000

2015 INVESTMENT PLAN FACILITIES



1. Mechanical Fire Damper Survey Repair Requirements
2. Entry Gate at EPODS
3. HVAC Replacements
4. Re-Lamping to LED Lighting
5. Howell Field Press Box and Dugout Improvements
6. Fairview and Dabney Pool Renovations
7. Fire Trailer



Sources For:	2015	Cash	Debt	OPWC Loan	Federal Grant	State Sources	CDBG	Other	Total
Facilities	\$1,510,000	420,000	1,000,000	0	0	0	90,000	0	\$1,510,000

2015 INVESTMENT PLAN

EQUIPMENT & TECHNOLOGY



Central Services

1. Pickup Truck
2. Enterprise Location-Based Management System (ELMS)

Police

1. Cruisers and Upfitting (8)
2. Unmarked Vehicles (8)
3. Mobile Data Computers (MDCs), Docks and Misc. equipment (third and final phase)
4. Various NetMotion Licenses

Housing Inspection

1. Boarding Van

Fire

1. Command SUV
2. Training Center Utility Van
3. Medium Duty Lawn Tractors (2)

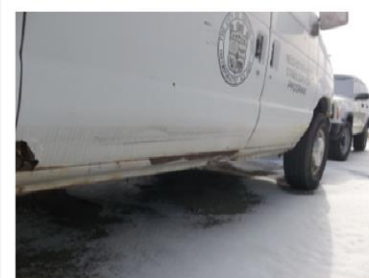
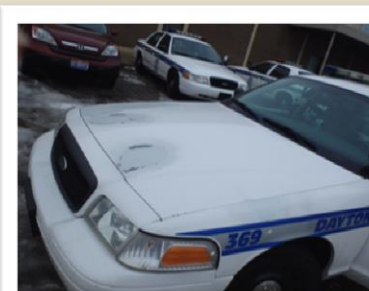
Public Works

1. Front Automated Loaders (2)

City Wide

1. P25 Digital Radio Upgrade

Note: The total General Fund project cost is \$2.1M, with \$1.3M funded now and \$800K pre-committed from the 2016 plan.

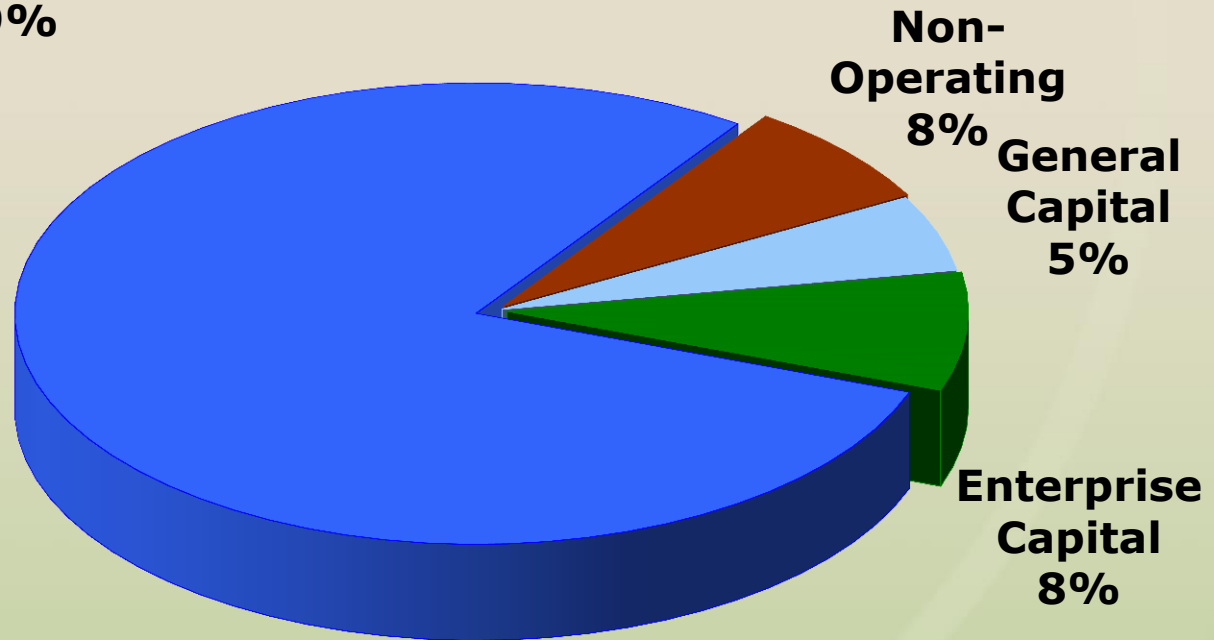


Sources For:	2015	Cash	Debt	OPWC Loan	Federal Grant	State Sources	CDBG	Other	Total
Equipment & Technology	\$3,563,100	3,563,100	0	0	0	0	0	0	\$3,563,100

TODAY'S SERVICES VS. TOMORROW'S ASSETS



**Operating
79%**



2014 Actual Expenditures = \$379M



www.daytonohio.gov



Special Issues

1. Insufficient investment when compared to the City's asset base.
2. Aging infrastructure and facilities, some with structural problems.
3. Aging equipment, some of which are at end of useful life and are costly to maintain.
4. Inability to keep pace with resurfacing and other routine maintenance resulting in the need for complete reconstruction.
5. Ongoing need for disposal or sale of City assets.
6. Need to identify resources for investments in newer, greener and more high-tech improvements to decrease operating costs and enhance customer service and quality of life.





THANK YOU

